



CITY OF EASTVALE

# Budget Workshop Goal Setting Session-Public Safety

March 23, 2016



# Workshop Agenda

- Introduction
- Eastvale Police Department
- Eastvale Fire Department
- Discussion





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# Introduction

March 23, 2016



# Eastvale Police Department

Chief of Police Jason B. Horton

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(951) 906-9691 – Cell

[jbhorton@riversidesheriff.org](mailto:jbhorton@riversidesheriff.org)



# Eastvale Fire Department

## Battalion Chief Justin Scribner

### Contact Information:

CAL FIRE – Riverside County Fire

*Jurupa Valley Battalion*

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Justin.Scribner@fire.ca.gov





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# Eastvale Police Department

March 23, 2016



# Contract Policing

## Benefits to contracting for police service

- Enhanced city identity
- Indemnification from civil liability
- Economy of Scale / Utilization of diverse resources
  - (i.e. – staffing / facilities management/ specialized law enforcement resources / human resource services / community outreach programs)
- Fully supported staffing rates



# Enhanced City Identity



# Contract Policing

- CA Government Code 51350
  - The service must be one that is provided only to the contract city of cities and not to the non-contract agencies or unincorporated areas
  - The cost charged must be one that the County incurs only because of its contract with cities
- Riverside County Board Policy B-3 and B-4
  - Full cost recovery
  - Rates for contract services to cities shall be reviewed annually by the County Auditor-Controller



# Economic Benefits of Contracting

- Turn key operation / No start up costs
- Indemnification from civil liability (Officers' actions)
- Existing resources part of baseline contract rate
- Recruitment, Training, Retention, and Retirement
- Human Resources services
  - Workers' Compensation
  - Disability Insurance
  - Health Insurance



# Baseline Costs

- Contract Rates drive other supported costs per each deputy:
  - Radio System
  - Clerical
  - Logistics
  - Accounting
  - Media Information Bureau
  - Administration/Legal
  - Ammunition for Firearm Qualifications



# Included Baseline Services

- Also included in baseline service:
  - Internal Affairs
  - Central Homicide/ Specialized Investigators
  - Forensic Services (CSI)
  - Training (Academy)
  - Personnel (Hiring and Recruitment)
  - Special Enforcement Bureau (SWAT)
  - Bomb team (includes bomb K9)
  - Tracking K9s (Bloodhounds)
  - Aviation (Sheriff's Helicopter)



# Current Patrol Staffing-Baseline

- Three 10 hour patrol shifts of 8 deputies per day
  - Day Shift – 3 patrol deputies
  - Afternoon Shift – 3 patrol deputies
  - Night Shift – 2 patrol deputies
  - Overlapping Shifts



# Current Patrol Staffing-Baseline

- 80 patrol hours requires 16.4 deputies to cover all shifts 24 hours/365 days a year
  - Contracting for hours not individual deputies
  - Will fill hours no matter how many deputies it takes
  - Injury, workers' compensation, training, vacation, FMLA has no impact



# Baseline Service Level

- Current baseline service
  - 80 service hours per day x 365 days per year divided by 1,780 productive hours per year (FTE - full time equivalent) equals 16.4 fully supported Deputy Sheriff positions



# Dedicated Positions

- Rate lower, but not fully supported
  - 2,080 hours (dedicated) vs. 1,780 hours (baseline)
  - Current dedicated rate \$127.60 (\$137.14)
  - Current baseline rate \$149.09 (\$160.22)
  - Dedicated rate is approximately 17% lower
  - City pays for entire 2080 hours a year (FTEs)
    - Productive hours remain approx. 1,780



# Eastvale PD Dedicated Positions

- Zone Deputy-Quality of Life
  - 2 dedicated sworn deputies
- Traffic Program
  - 3 dedicated sworn deputies
    - 2 Accident Investigators
    - 1 motor
  - 2 Community Service Officers



# Zone Deputies

- Quality of Life
  - Operations to combat on-going crime
    - Investigate Crime trends
    - Thefts at businesses/residences/construction sites
    - Mail theft
    - Marijuana grow houses
  - Sexual Registrant compliance and sweeps
  - Probation/Parole compliance and sweeps



# First Motor Officer



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# Traffic Program

- Dedicated and Baseline Patrol specialized training:
  - Basic, Intermediate, Advanced, and Recon traffic training
  - 4 deputies ARIDE trained (Advanced Roadside Impaired driving enforcement)
  - 4 deputies SFST trained (Standardized Field Sobriety Testing)
  - 2 deputies DRE trained (Drug Recognition Evaluator)



# 2015 Office of Traffic Safety (OTS) Grant

- 39 traffic operations were conducted (checkpoints, “click it or ticket,” saturation patrols, warrant operations, bike and pedestrian programs)
  - 16 arrests for DUI
  - 112 arrests for warrants or unlicensed/ suspended license
  - 313 citations issues



# Calls for Service

- 25,556 calls for service in 2015
  - 35% increase from 2011 (19,604)
- 1,060 of those calls were defined as Part 1 Crimes according to the FBI Uniform Crime Report:
  - 14.6% increase from 2011 (905)
  - murder, rape, robbery, assault, burglary, vehicle theft, general theft and arson
  - Does not include other reported crimes-sexual assault, vandalism, drug related crimes, civil issues



# Comparison 2011 to 2015

Population and Calls for Service		
Year	Population	Calls for Service
2011	53,668	19,604
2015	60,633	25,556
Totals	12.8% Increase	30.3% Increase



# Baseline by Position

City of Eastvale Baseline Operations			
Position	70 hours (2011)	80 hours (2015)	90 hours (proposed)
<b>Baseline Patrol Deputies</b>	<b>14.35</b>	<b>16.4</b>	<b>18.46</b>
<b>Captain (included in baseline service)</b>	<b>0.24</b>	<b>0.28</b>	<b>0.32</b>
<b>Lieutenants</b>	<b>0.51</b>	<b>0.59</b>	<b>0.67</b>
<b>Sergeants</b>	<b>2.12</b>	<b>2.47</b>	<b>2.79</b>
<b>Investigators</b>	<b>2.10</b>	<b>2.44</b>	<b>2.76</b>
<b>Total Baseline Sworn</b>	<b>19.40</b>	<b>22.18</b>	<b>25.00</b>
<b>CSO II*</b>	<b>0.83</b>	<b>0.96</b>	<b>1.08</b>
<b>Office Assistant III*</b>	<b>0.28</b>	<b>0.33</b>	<b>0.37</b>
<b>Office Assistant II*</b>	<b>0.86</b>	<b>1.02</b>	<b>1.15</b>
<b>Dedicated Positions</b>			
<b>Zone Deputy</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Traffic Deputy</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Traffic CSO (2)</b>	<b>*classified</b>	<b>*classified</b>	<b>*classified</b>
<b>Total Sworn Positions</b>	<b>23.40</b>	<b>27.18</b>	<b>30.00</b>



# Additional Baseline Costs

## Projected Additional Services Fees

Fee Type	2014/2015	2015/2016 Budget
Blood/Urine Analysis	\$12,000	\$9,032
Booking Fees	\$42,848	\$18,424
Overtime Deputy	\$71,755	\$66,780
Overtime Investigator	\$33,092	\$36,017
Total	\$159,695	\$130,253



# Police Budget

## Projected Annual Police Budget

Fee Type	2014/2015 80 hours \$139.29/hr	2015/2016 80 hours \$149.09/hr	2016/2017 80 hours \$160.22/hr	2016/2017 90 hours \$160.22/hr
Total Personnel Costs & Equipment	\$5,974,118	\$6,481,808	\$6,897,223	\$7,507,247
Mileage – B&W	\$270,706	\$244,881	\$221,813	\$221,813
Mileage - Plain	\$4,442	\$2,503	\$3,575	\$3,575
Facility Rate	\$124,373	\$124,373	\$124,373	\$124,373
RMS	\$60,633	\$61,030	\$64,082	\$64,082
CAL-ID	\$60,633	\$61,030	\$64,082	\$64,082
Total	\$6,494,905	\$6,975,625	\$7,375,148	\$7,985,142

# Community Outreach

- Sheriff Explorer Scouts
- COPS and Clergy
- National Night Out
- Stuff the Bus
- Shop with a COP
- Relay for life
- Tip a COP
- Read Across America
- International Walk to School Day
- Special Olympics Torch Run



# Sheriff Explorers



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# National Night Out



# Shop with a Cop



# Christmas Wish



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# Stuff the Bus



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# Fire Department

March 23, 2016



# Introduction

- Considerations for the workshop included National Standards for staffing, safety, response times, and cost
- A comparative analysis of neighboring jurisdictions, and jurisdictions of similar size to Eastvale in Southern California



# Considerations

- National Fire Protection Association (NFPA)
- United States Fire Administration (USFA)
- Insurance Service Offices (ISO) Requirements
- Occupational Safety & Health Administration, Two-In, Two-Out Policy



# NFPA 1710

- Staffing of fire apparatus
  - All fire engines shall be staffed with 4 personnel
- Determines dispatch time, turnout time, and travel time for emergency incidents
  - Includes turnout time of 60 seconds or less for medical emergencies and 80 seconds or less for fires
  - Travel time is 4 minutes or less for medical emergencies and for the first unit to arrive on scene of a fire



# NFPA 1710 Response Times

Year	Percent Calls Responded to in 5 Minutes or Less	Calls for Service	Percent Increase
2011	98.40%	1,976	
2012	98.50%	2,207	11.69%
2013	98.70%	2,290	3.76%
2014	99.00%	2,504	9.34%
2015	99.10%	2,750	9.82%
Percent Increase in Calls for Service 2011-2015			39.17%



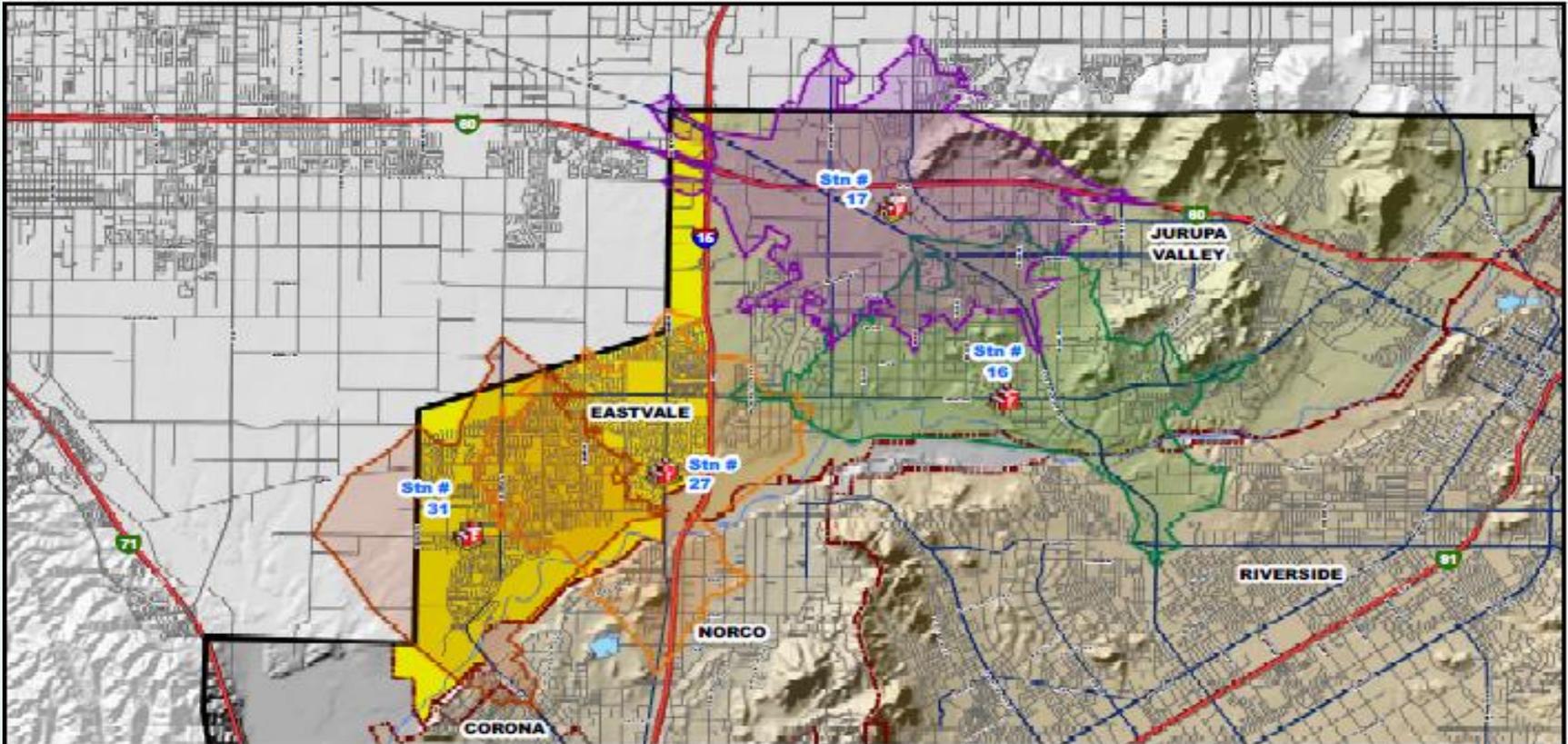
# ISO & NFPA Requirements

- ISO Fire Suppression Rating Schedule
  - First due fire engine company within 1 ½ miles
  - Aerial ladder truck company within 2 ½ miles
- National Fire Protection Association (NFPA)
  - Average of 4.8 Fire Stations nationwide for cities the size of Eastvale
  - Average of 4.8 Fire Engines nationwide for cities the size of Eastvale



# 4 Minute Response Map

## CAL FIRE / Riverside County Fire Department Northwest Division Fire Station Planning 4.0 Minute Response Zone Drive Time



# OSHA

- OSHA Policy 29 CFR 1910.134(g)(4)(i)
  - Commonly called the two-in, two-out rule
  - Mandates that two firefighters enter a hazard area considered “Immediately Dangerous to Life or Health” together
  - Mandates two firefighters be outside of the hazard area to initiate a firefighter rescue – known as a RIC (rapid intervention crew)



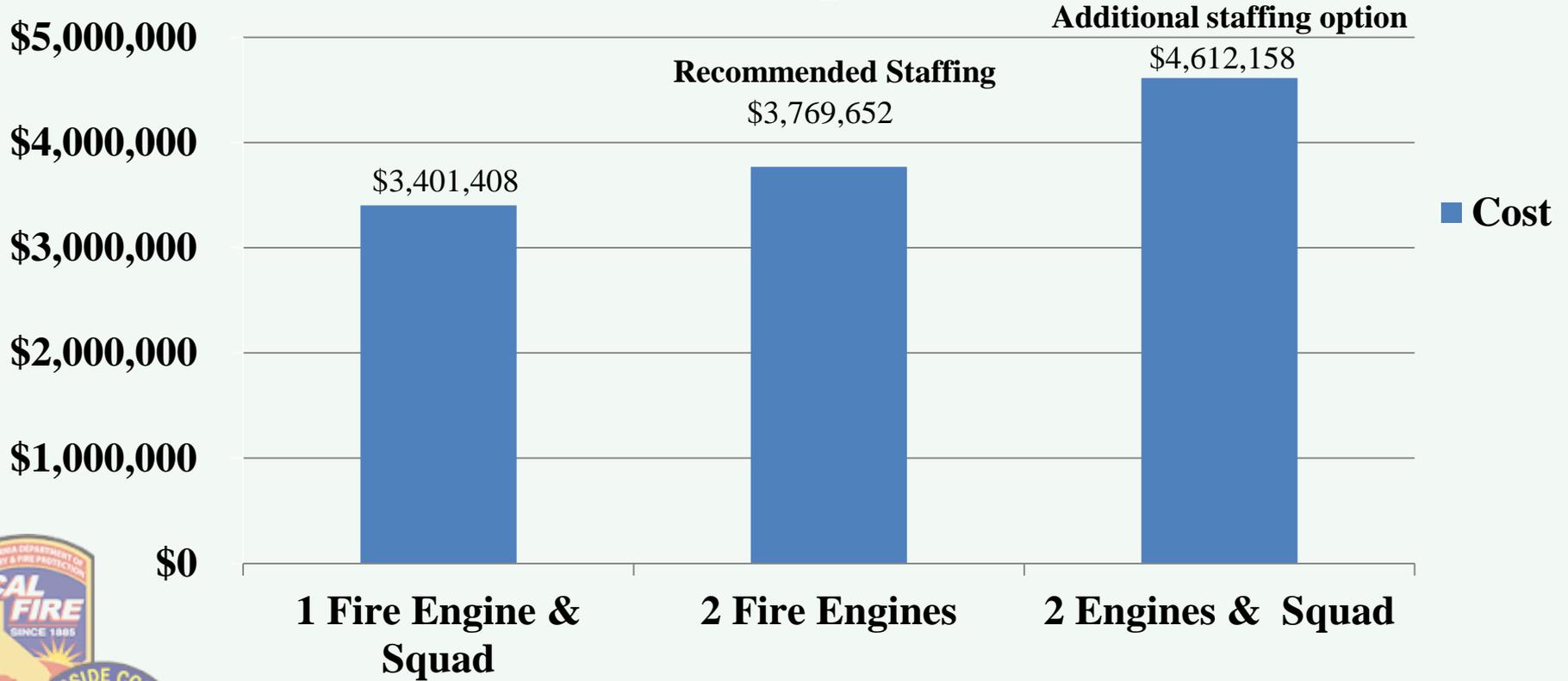
# Cooperative Agreement

- Contract with Riverside County Fire, City receives the benefit of a cost effective regionalized cooperative fire protection system which includes:
  - Consolidated dispatch center for emergency medical and fire dispatch
  - Hazardous materials response team
  - Fire arson investigation
  - Immediate use of fire hand crews, bulldozers, and aircraft
  - Public information and education
  - Aerial Ladder Truck and Urban Search & Rescue unit



# Cost Comparison for Desired Staffing Levels

## Cost Comparison



# Cost Comparison 2 Engines

## ESTIMATE I

TO THE COOPERATIVE AGREEMENT  
TO PROVIDE FIRE PROTECTION, FIRE PREVENTION, RESCUE  
AND MEDICAL EMERGENCY SERVICES FOR THE CITY OF EASTVALE  
ESTIMATE DATED MARCH 8, 2016 FOR FY 2016/2017

	CAPTAIN'S	CAPTAIN'S MEDICS	ENGINEER'S	ENGINEER MEDICS	FF II'S	FF II MEDICS	TOTALS
<b>STA #27</b>							
Medic Engine	408,888 2.0	0 0.0	349,618 2.0	0 0.0	0 0.0	339,571 2.0	1,098,077 6.0
<b>STA #31</b>							
Medic Engine	408,888 2.0	0 0.0	349,618 2.0	0 0.0	0 0.0	339,571 2.0	1,098,077 6.0
Fixed Relief	204,444 1.0	0 0.0	174,809 1.0	0 0.0	0 0.0	169,785 1.0	549,038 3.0
Vac. Relief - Engine	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0
SUBTOTALS	1,022,221	0	874,044	0	0	848,926	2,745,191
SUBTOTAL STAFF	5	0	5	0	0	5	15
FIRE SAFETY SPECIALIST (PCN 00006919)				140,759 each			70,379 0.5
FIRE SYSTEMS INSPECTOR (PCN 00051714)				122,031 each			61,015 0.5
(FSS & FSI Positions Split Funded with City of Norco)							
SUBTOTAL							131,395 15.5
<b>ESTIMATED SUPPORT SERVICES</b>							
Administrative/Operational				20,805 per assigned Staff **			318,318 15.30
Volunteer Program				7,658 Per Entity Allocation			7,658 1.0
Medic Program				per assigned Medics			36,077 5.00
Battalion Chief Support				75,164 .27 FTE per Station			75,164 1.00
Fleet Support				54,970 per Fire Suppression Equip			54,970 1.00
ECC Support				Calls/Station Basis			108,700
Comm/IT Support				Calls/Station Basis			184,741
Facility Support				Assigned Staff/Station Basis			14,510
Hazmat Allocation							29,008
SUPPORT SERVICES SUBTOTAL							829,144
<b>ESTIMATED DIRECT CHARGES</b>							
FIRE ENGINE USE AGREEMENT				25,331 each engine			40,260 2
							50,862
TOTAL STAFF COUNT							15
TOTAL ESTIMATED CITY BUDGET							\$3,796,652



# Cost Comparison

## 2 Engines & Medic Squad

### ESTIMATE II

TO THE COOPERATIVE AGREEMENT  
 TO PROVIDE FIRE PROTECTION, FIRE PREVENTION, RESCUE  
 AND MEDICAL EMERGENCY SERVICES FOR THE CITY OF EASTVALE  
 ESTIMATE DATED MARCH 8, 2016 FOR FY 2016/2017

	CAPTAIN'S	CAPTAIN'S MEDICS	ENGINEER'S	ENGINEER MEDICS	FF II'S	FF II MEDICS	TOTALS
<b>STA #27</b>							
Medic Engine	408,888 2.0	0 0.0	349,618 2.0	0 0.0	0 0.0	339,571 2.0	1,098,077 6.0
<b>STA #31</b>							
Medic Engine	408,888 2.0	0 0.0	349,618 2.0	0 0.0	0 0.0	339,571 2.0	1,098,077 6.0
Medic Squad	0 0.0	0 0.0	174,809 1.0	196,043 1.0	0 0.0	339,571 2.0	710,423 4.0
Fixed Relief	204,444 1.0	0 0.0	174,809 1.0	0 0.0	0 0.0	169,785 1.0	549,038 3.0
Vac. Relief - Engine	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0	0 0.0
<b>SUBTOTALS</b>	<b>1,022,221</b>	<b>0</b>	<b>1,048,853</b>	<b>196,043</b>	<b>0</b>	<b>1,188,497</b>	<b>3,455,614</b>
SUBTOTAL STAFF	5	0	5	1	0	7	19
FIRE SAFETY SPECIALIST (PCN 00006919)				140,759 each			70,379 0.5
FIRE SYSTEMS INSPECTOR (PCN 00051714)				122,031 each			61,015 0.5
(FSS & FSI Positions Split Funded with City of Norco)							
SUBTOTAL							131,395 10.5
<b>ESTIMATED SUPPORT SERVICES</b>							
Administrative/Operational				20,805 per assigned Staff **			401,538 10.30
Volunteer Program				7,658 Per Entity Allocation			7,658 1.0
Medic Program				per assigned Medics			55,353 8.00
Battalion Chief Support				75,164 .27 FTE per Station			75,164 1.00
Fleet Support				54,970 per Fire Suppression Equip			54,970 1.00
ECC Support				Calls/Station Basis			108,700
Comm/IT Support				Calls/Station Basis			184,741
Facility Support				Assigned Staff/Station Basis			17,097
Hazmat Allocation							29,006
SUPPORT SERVICES SUBTOTAL							934,228
<b>ESTIMATED DIRECT CHARGES</b>							
FIRE ENGINE USE AGREEMENT				25,331 each engine			40,280 2
TOTAL STAFF COUNT							19
TOTAL ESTIMATED CITY BUDGET							\$4,612,158



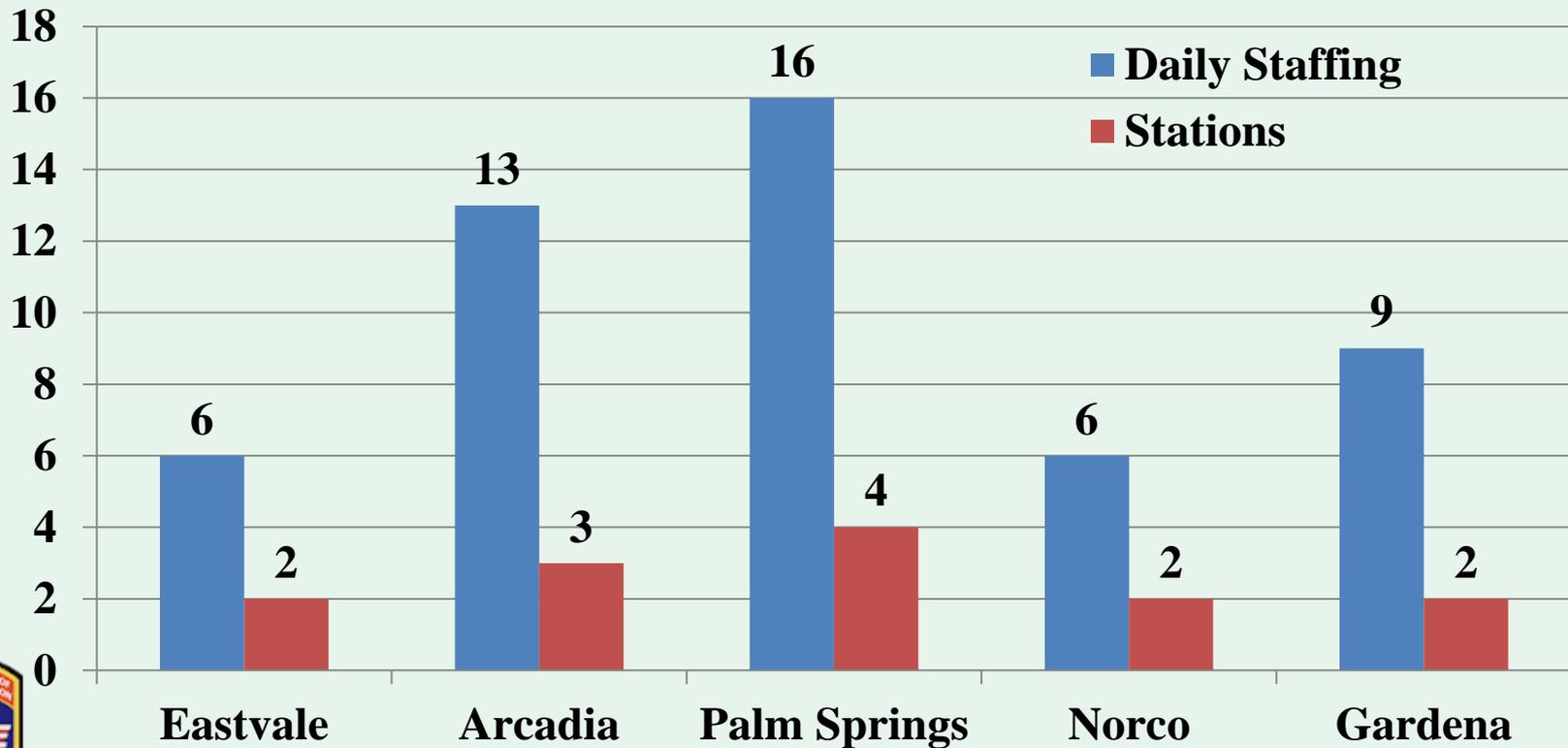
# Cities Surveyed

- 4 Cities chosen for the survey include:
  - Adjacent Jurisdictions
  - Jurisdictions of Similar Population
  - Jurisdictions who Contract for Fire Services
  - Jurisdictions who have their own Fire Departments



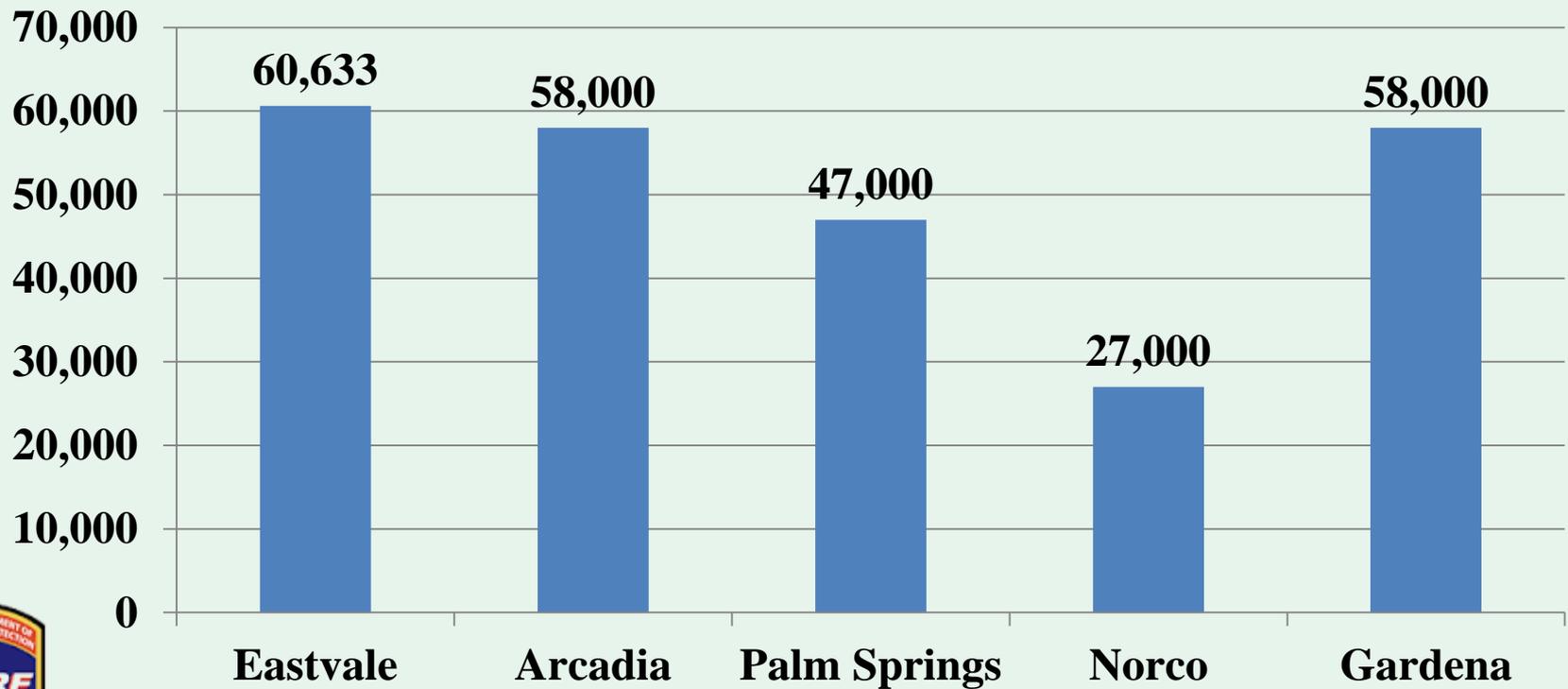
# Cities Surveyed

## Daily Staffing & Number of Stations



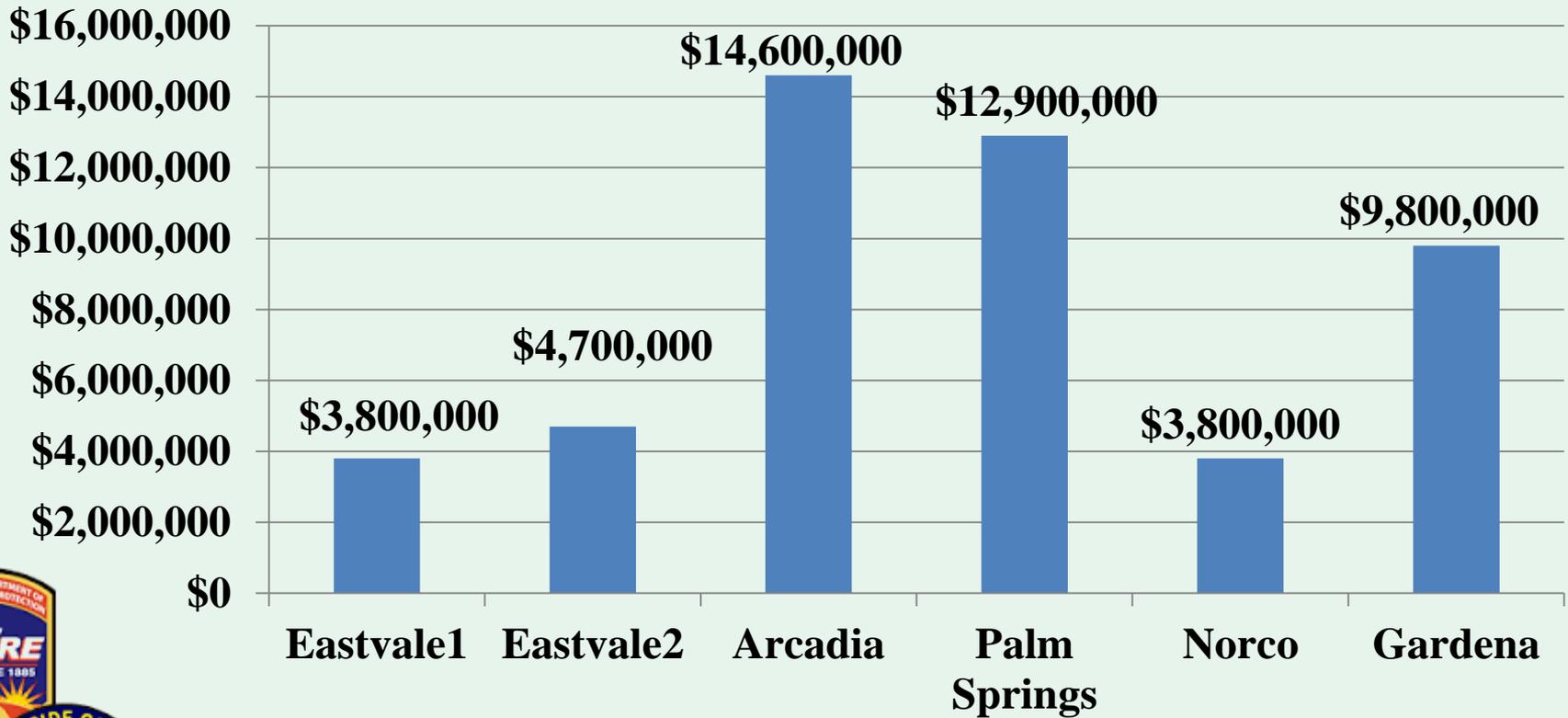
# Cities Surveyed Population

## POPULATION



# Cities Surveyed Budget

## BUDGET



# Fire Department Summary

- Per capita spending in Eastvale ranked as the lowest amongst the 4 cities surveyed at \$63 for a staffing level of 6.
- Per capita spending in Eastvale still ranked lowest amongst the 4 cities surveyed at \$76 for a staffing level of 8
- Eastvale is also the lowest in the number of firefighters on duty per 1000 at .006 with 6 on duty and .135 with 8 on duty
- Eastvale is the lowest on spending when compared to other cities of similar population



# Fire Department Recommendations

Comparing all the data provided including cost, staffing levels, response times, and the regionalized cooperative fire protection system that the contract with the County provides, it is recommended that the City staff the Fire Department with 2 Fire Engines with 1 Fire Captain, 1 Engineer, and 1 Firefighter Paramedic on each Fire Engine, for a daily staffing of 6 in the City. We are meeting the 5 minute response time 99% of the time and expect the response times to improve with the addition of the second station.





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# Discussion

March 23, 2016



# Prioritization of Services

- Discussion:
  - Are current service levels satisfactory?
  - Is the City meeting community demands?
  - Can city sustain level of services with increasing costs?
  - Are strategic plan objectives being achieved?
  - How should the City invest in the future?

